

By: Roger Gough Cabinet Member for Education and Health Reform
Andrew Scott-Clark Director of Public Health Improvement KCC

To: Kent Health and Wellbeing Board

Date: 17 July 2013

Subject: Joint Strategic Needs Assessments, Joint Health and Wellbeing Strategy and Timeline

Classification: Unrestricted

Summary:

This paper is seeking Kent Health and Wellbeing Board's approval of the timeline within which the Kent JSNA and Kent Joint Health and Wellbeing Strategy will be produced in order to inform future health and care commissioning plans.

1. Introduction

At the last Kent Health and Wellbeing Board a paper was presented that described the Kent Joint Strategic Needs Assessment process, which was agreed, save a further paper and Health and Wellbeing Board discussion in order to agree definitive timelines.

The discussion centred on the demarcation of JSNA and Health and Wellbeing Strategy and the appropriate timeline to ensure the JSNA and Kent H&WB Strategy then informs Clinical Commissioning Groups, NHS England Local Area Team, Kent County Council, other local organisations with a health and care function, in planning for future years

This paper seeks to provide clarification and proposes a timeline.

The paper is based upon guidance issue by the Department of Health entitled "Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies" issued 26th March 2013¹

2. Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy

Local Authorities and Clinical Commissioning Groups (CCGs) have equal and joint responsibilities to prepare a Joint Strategic Needs Assessments (JSNA) and Joint

¹ <https://s3-eu-west-1.amazonaws.com/media.dh.gov.uk/network/18/files/2013/03/Statutory-Guidance-on-Joint-Strategic-Needs-Assessments-and-Joint-Health-and-Wellbeing-Strategies-March-20131.pdf>

Health and Wellbeing Strategy (JHWBS), through the Health and Wellbeing Board. The responsibility falls on the Health and Wellbeing Board as a whole and so success will depend upon all members working together throughout the process.

At the last meeting of the Kent Health and Wellbeing Board we agreed how co-production of the Kent JSNA would be facilitated through the establishment of the JSNA Project Development Group led by the Kent Director of Public Health.

3. The Joint Strategic Needs Assessment (JSNA)

The JSNA is an assessment of the current and future health and social care needs of the local community – these are needs that could be met by the local authority, CCG or the NHS England Area Team. They are produced by the Health and Wellbeing Board and thus are unique to local areas.

In Kent, the population is diverse and has thus led to the concept of the JSNA being developed on the basis of Kent, plus the seven CCGs within the geographical footprint of Kent County Council plus the twelve districts within the geographical footprint of Kent County Council.

Local areas are free to undertake the JSNA in a way best suited to local circumstance.

JSNAs must assess current and future health and social care needs, including protection and upstream prevention of ill health within the health and wellbeing board area. It is important to cover the whole population, and to ensure that mental health receives equal priority to physical health. .

Health and wellbeing boards will need to consider:

- Current demographics of the area, and any reasonably predicted changes within the life of the JSNA. This covers the needs of people of all ages of the life course (Ref Marmot Health Inequalities Report) including how needs vary for people at different ages;
- The JSNA includes needs for those in disadvantaged areas or vulnerable groups who experience inequalities, such as people who find it difficult to access services; and those with complex and multiple needs such as looked after children, children and young people with special educational needs or disabilities, troubled families, offenders and ex-offenders, victims of violence, carers including young carers, homeless people, Gypsies and Travellers, people with learning disabilities or autism who also have mental health conditions or behaviours viewed as challenging;
- Wider social environmental and economic factors that impact on health and wellbeing- such as access to green space, the impact of climate change, air

quality, housing, community safety, transport, economic circumstances, employment; and

- What health and social care information the local community needs, including how they access it and what support they may need to understand it.

At the last meeting of the Health and Wellbeing Board we outlined that the Kent JSNA will be an on-going process based on prioritisation and review of needs assessments. There will be an annual up-date of the overview chapter highlighting significant change.

4. Joint Health and Wellbeing Strategies (JHWBSs)

The Joint Health and Wellbeing Strategy (JHWBS) is a strategy for meeting the needs identified in the JSNA. As with the JSNA, it is produced by the Health and Wellbeing Board, is unique to the local area, and there is no mandated standard format.

In preparing the JHWBS, Health & Wellbeing Boards must have regard to the Secretary of State's mandate to NHS England which sets out the Government's priorities for the NHS.

The JHWBS should explain what priorities the Health and Wellbeing Board has set out in order to tackle the needs identified in their JSNA. It is envisaged that JHWBSs will not cover every priority at once, but rather identify a small number of strategic priorities for action, that will make a real impact on people's lives. The JHWBS should translate the JSNA findings into clear outcomes the board wants to see achieved through the commissioning strategies of the partners at the board – leading to locally led initiatives that meet those outcomes and address the needs.

5. Timing

JSNAs and JHWBSs are continuous processes, and are an integral part of CCG and local authority commissioning cycles. It is up to local Health and Wellbeing Boards to decide when to update or refresh JSNAs and JHWS or undertake a fresh process to ensure that they are able to inform local commissioning plans over time. They do not need to undertake from scratch every year; however boards will need to assure themselves that their evidence based priorities are up to date to inform relevant local commissioning plans.

6. Proposed Timing for Kent JSNA and JHWBS

Planning for commissioning begins in April for the following financial year, and thus the JSNA refresh and a review of JHWBS will need to be completed and finalised by the end of March of the previous financial year to then inform the commissioning plans which will ultimately be implemented in the following financial year.

Undertaking the work	Time Calendar years	Outputs
Refresh of Kent JSNA.	January (year 0) to December (year 0)	Finalised Kent JSNA
Check and Refresh of Kent Joint H&WB Strategy in line with Kent JSNA.*	January (year 1) to March (year 1)	Finalised Kent H&WB Strategy
CCGs, NHS England Kent Area Team and Kent County Council develop commissioning plans informed by the Kent JSNA and Kent JHWBS.	April (year 1) to March (year 2)	Finalised organisational commissioning plans to be implemented from April in the year following the start of the refresh.
CCGs, NHS England Kent Area Team, and Kent County Council implement Commissioning plans.	April (year 2)	Begin planning for next financial year's commissioning intentions

*NB: Every three years we will potentially need to reproduce the Kent Joint Health and Wellbeing Strategy which will require a longer time frame and run in parallel with the refresh of the JSNA from September to March. In 'off' years (i.e. two out of every three) changes to the Kent JHWBS should, barring major changes in the external environment, be absolutely minimal.

Recommendation

The Kent Health and Wellbeing Board is asked to;

- 1. Note the difference between Joint Strategic Needs Assessments and Health and Wellbeing Strategy and**
- 2. Approve the proposed timeline for production of both the Kent JSNA and the Kent Health and Wellbeing Strategy**

Contact Officers

Andrew Scott-Clark, Director of Public Health Improvement

andrew.scott-clark@kent.gov.uk